



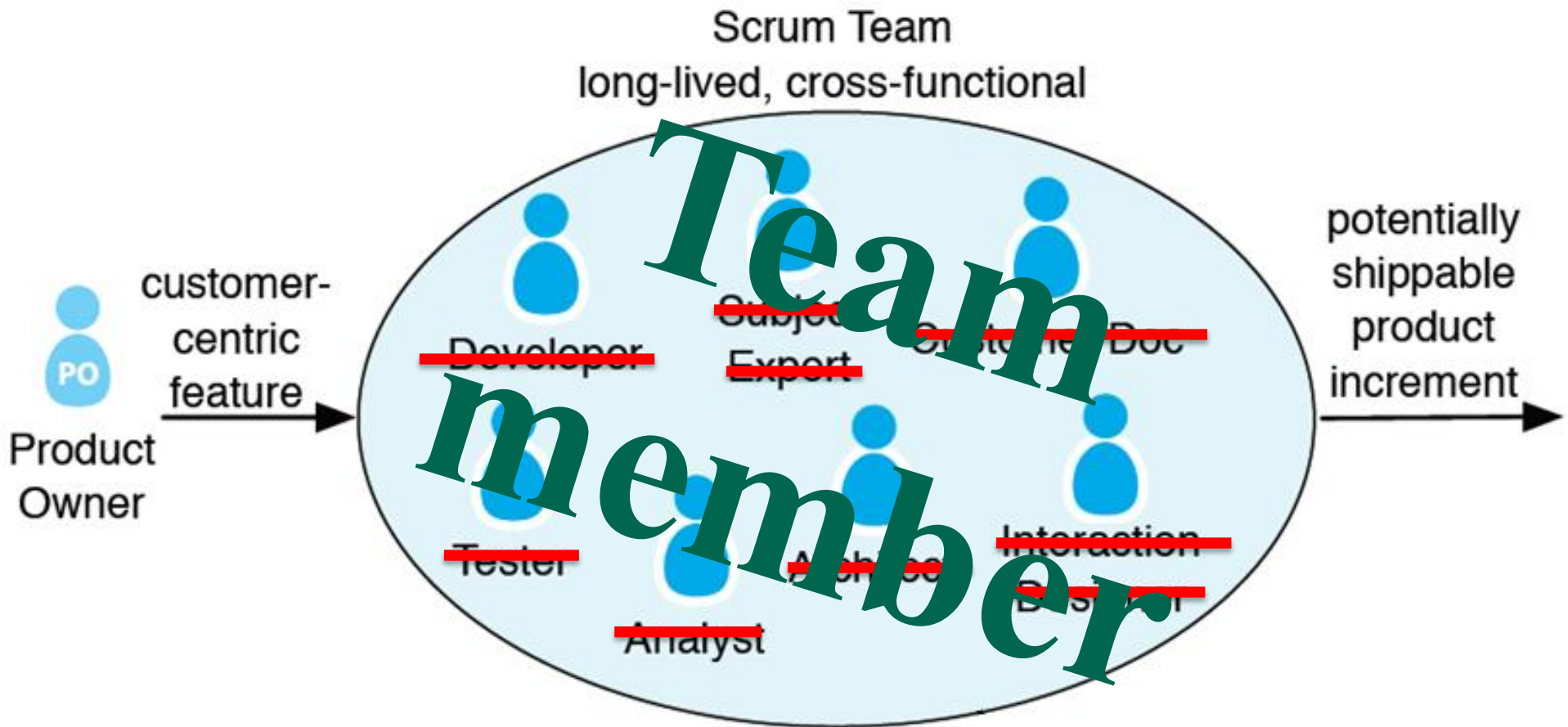
Quality assurance in Agile

Yuriy Malyi. AdStream

There are no “TESTERS” in Scrum/Agile

Only team members with primary skills
who should become “Cross Functional”

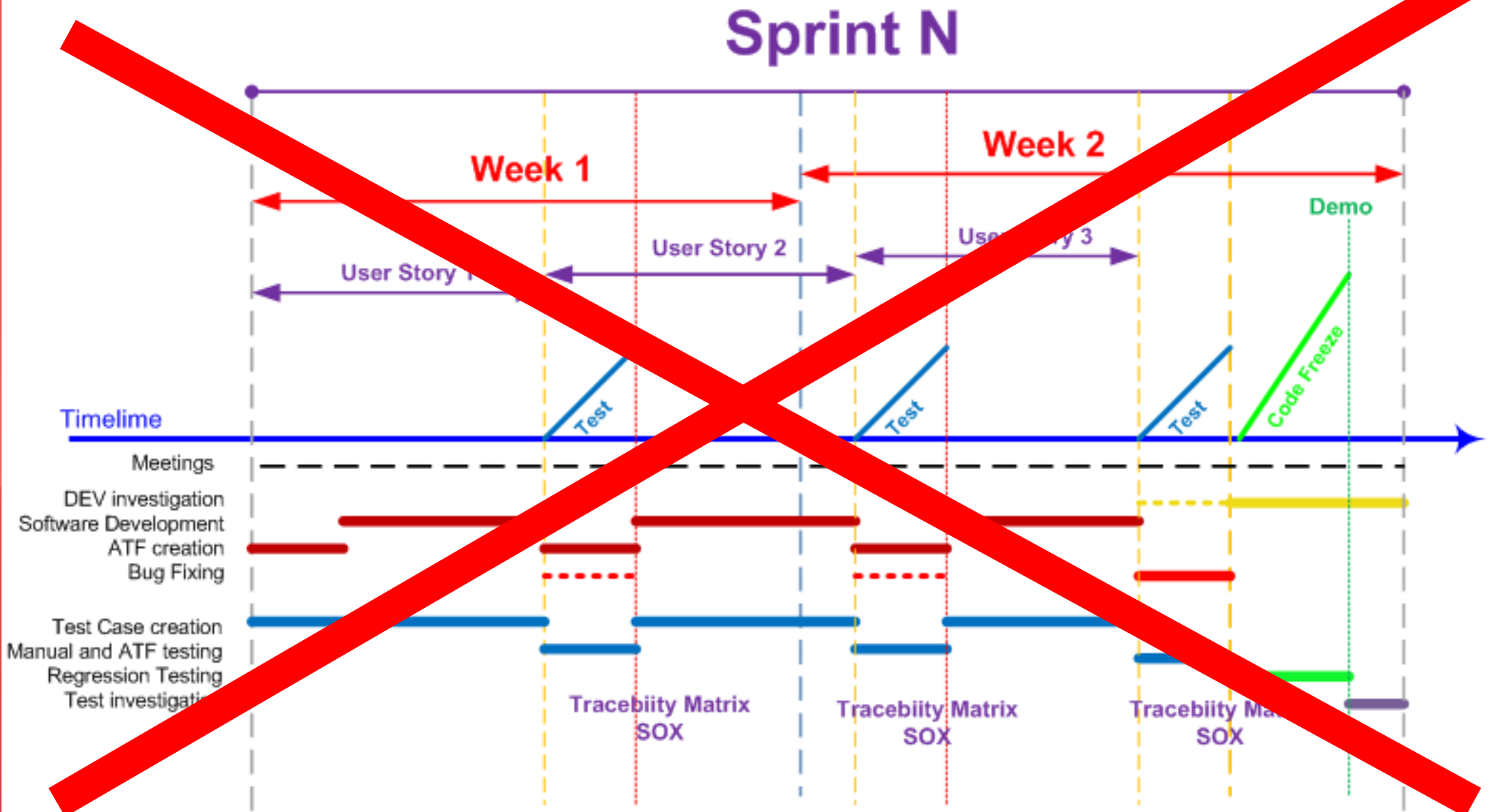
TEAM



TEAM

- Teams \approx “Feature Teams”
- 100% allocated to one feature (at a time)
- Cross-functional
- Cross-component
- Ideally, co-located
- Stable, long-lived (e.g., 3 years together)
- learn new-area skills from each other
- 7 +/- 2 people
- *Each teammate is responsible for QUALITY!*

Sprint Time Line



Meetings plan

TIME	SPRINT N									
	Week 1					Week 2				
	MON	TUE	WED	THU	FRI	MON	TUE	WED	THU	FRI
10:00	Stand-up									
11:00	SP1									
12:00	SP2	Coordination								JD
13:00	SPV									R
14:00										
15:00										JLR
16:00	TBM	JPBR1	JR	JPBR2	TBM	DS1	TBM	PBR	DS2	TBM
17:00			TBM			TBM		PBRV	TBM	
18:00		TBM		TBM				TBM		

Real results

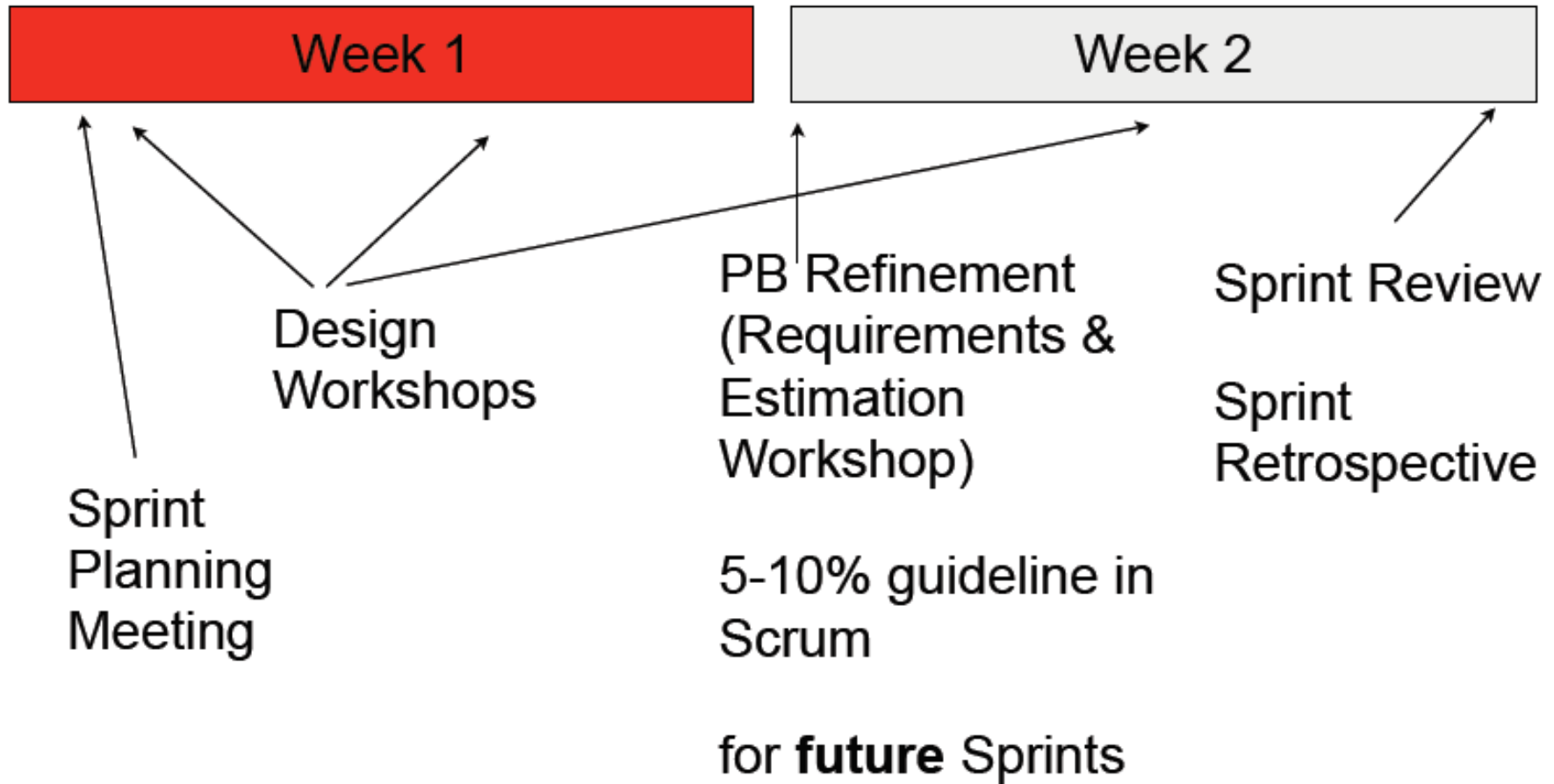
		SPRINT N									
TIME	Week 1					Week 2					
	TUE	WED	THU	FRI	MON	TUE	WED	THU	FRI		
10:00											
	Stand- up										
11:00	R										
12:00		SP1				SP3					
13:00										JD	
14:00											
15:00										R	
16:00		SP2									
17:00											
			SPV								

Not effective!

Keep it
SIMPLE!

Main ideas

- **No predefined process**
- **Estimates – “It’s just an estimate”**
- **Team is allowed to descope**
- **Maximize automation**
- **Minimize manual testing**
- **Quality proved by test coverage**



ATDD

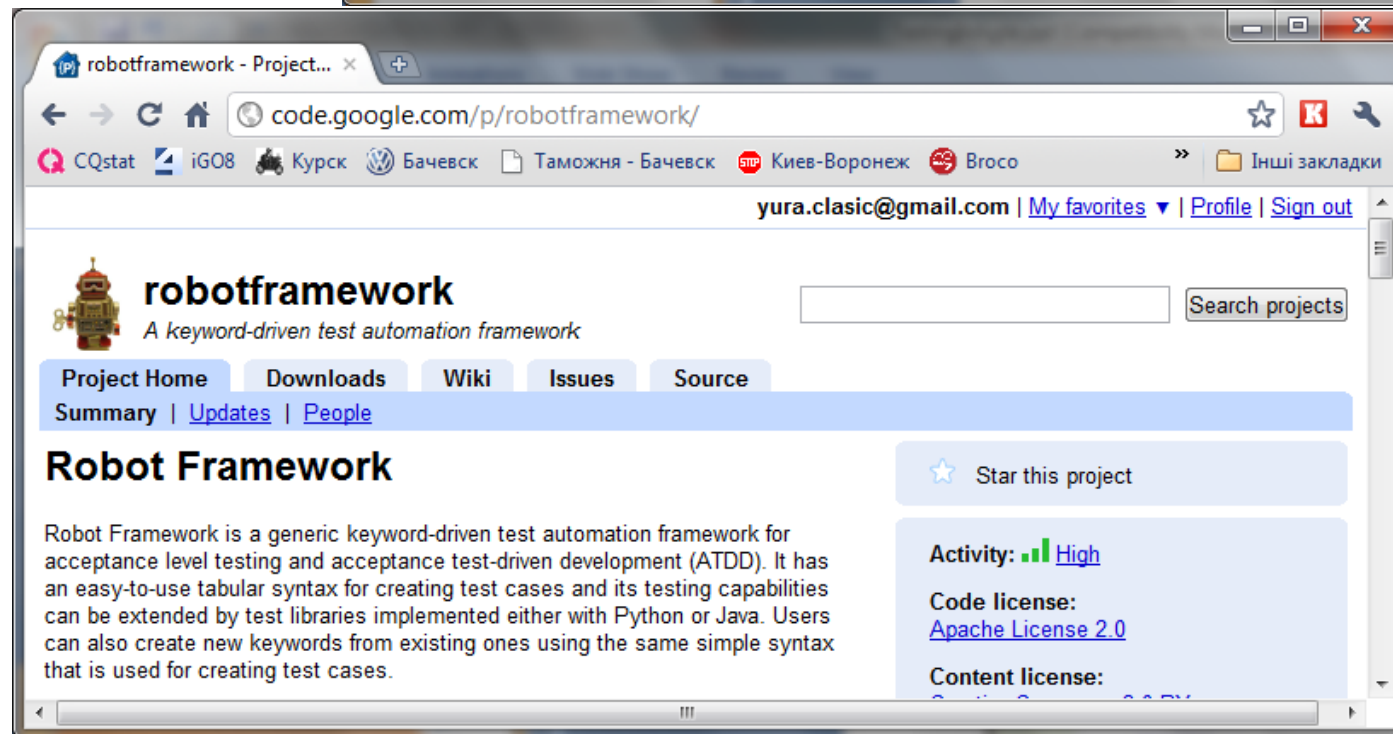
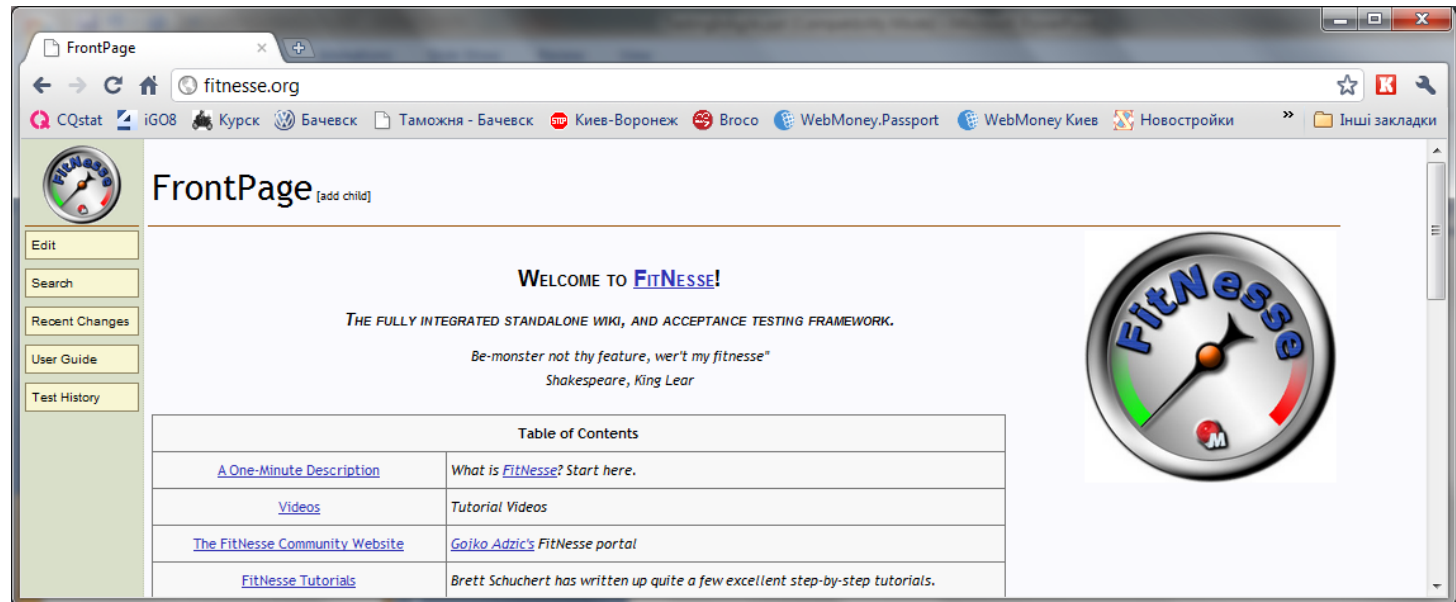
**Requirements as
Executable Tests...**

Examples = Specifications = Requirements = Automated Acceptance Tests!

test case	Action	IN: operation	IN: unit info	IN: unit state	rest channel state	unit state	channel to CACU
	config channel	remove	SP-CACU	SSUp-0	open	TE-TEX	Removed
	"	add	SP-CACU	SSUp-0	open	TE-TEX	open

Test Cases (data-driven Robot style)

Test Case	Action	IN: operation	IN: unit info	POST-CONDITION: rest channel state	POST-CONDITION: unit state	POST-CONDITION: channel to CACU
1	Configure channel	remove	SP-CACU	open	TE-TEX	removed
2	Configure channel	add	SP-CACUn	open	TE-TEX	open



Feedback to improve requirements...

Make sure he is dead

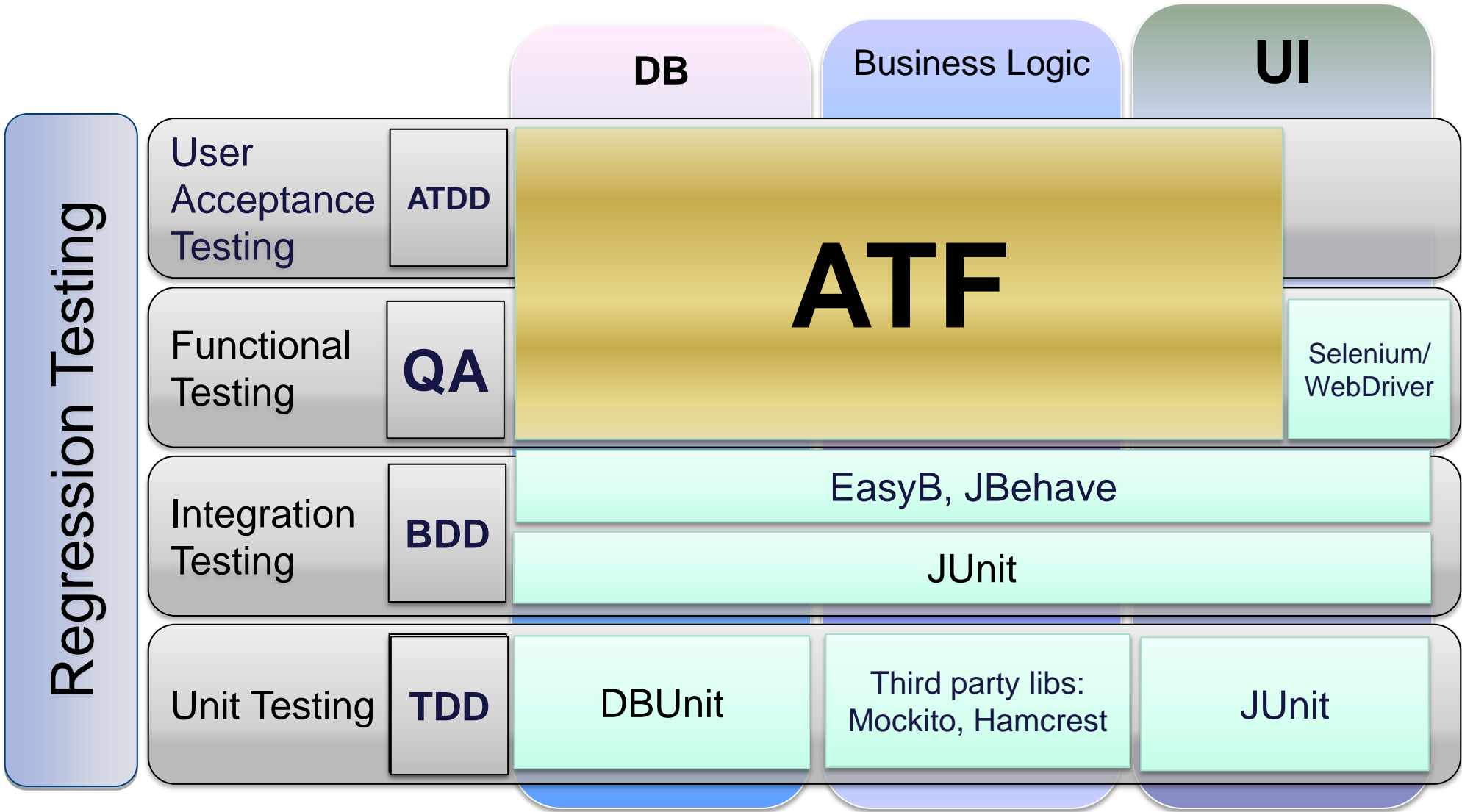
<http://www.youtube.com/watch?v=Wpsf-EbyBhI>

Testing types

- **Unit**
- **ATF Scripts**
- **Regression (ATF)**
- **F2B (For continuous integration projects)**



Manual



Scenarios and data examples

Field Name	Value
CONVERSATION_ID	CS2037402111
NOTIFICATION_ID	VM37052402111
NOTIFICATION_TYPE	0
SETTLEMENT_DATE	2010-09-28
TRANSACTION_TIME	2010-09-25T09:43:24Z
ALTERNATE_INSTRUMENT	B0DJ8Q5
MARKET_ID	
NET_PRICE	
GROSS_PRICE	
NET_AMOUNT	0.00
GROSS_AMOUNT	0.00
SETTLEMENT_CURRENCY	
EXECUTION_CURRENCY	
SETTLEMENT_CURRENCY_RATE	
SETTLEMENT_CURRENCY_RATE_TYP	
DELIVERY_DIRECTION	
PAYMENT_DIRECTION	
EXECUTION_CAPACITY	
QUANTITY	
BOOK BY RATE	

Test steps coincide with business flow and cover STP

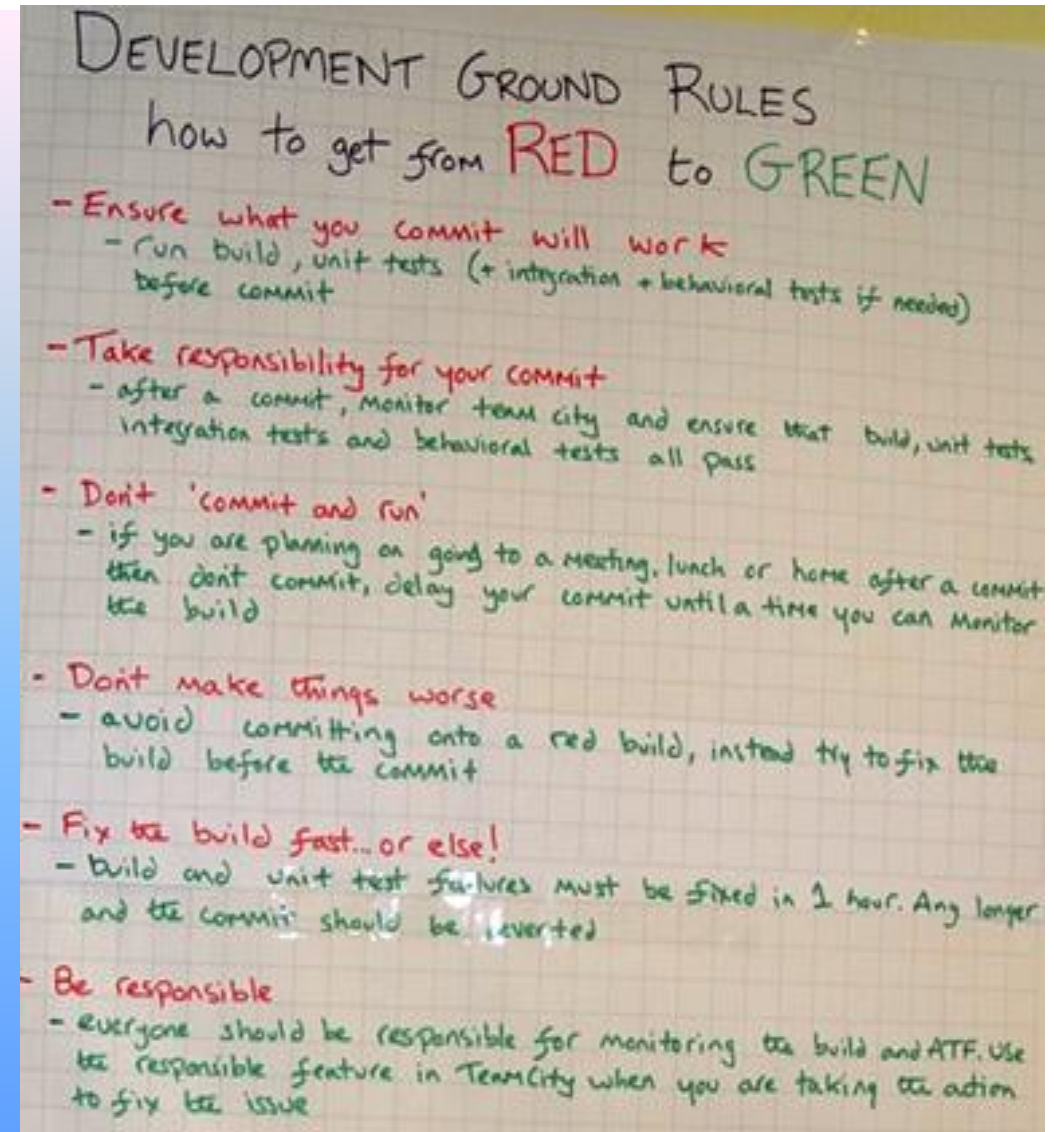
```
<ft file='/DataFile.01.xls' template='/Trade.v4.2.tpl'>
  <scenario ref='xxx1.01'>
    <tradeStep description='Step1: Inject Trade - Buy '
      name="Trade" ack='Y' bog-trade='Y' cash='N'
      csd-inst='N' work='Trade.Unmatched'/>
    <consStep description='Step2: Inject CSV Cons1 from '
      outputFile="fileCons" inputSheetName=
      'Input -MKT - Cons' columns="Cons1" cash='N'
      csd-inst='N' work='Trade.Matched'/>
  </scenario>
</ft>
```

User readable input and output data in Excel

Validators are related to the external systems requests

Ground rules

- Ensure what you commit will work
- Take responsibility for you commit
- Don't "commit and run"
- Don't make things worse
- Fix the build fast... or else!
- Be responsible



System health monitoring TeamCity projects

Unit , Integration and Behavioral tests are always green – “one hour” policy in action

Build ID	Test Results	Responsible	Artifacts	Changes	Run Time	Buttons
#177	Tests passed: 434		Artifacts	No changes	28 Jan 11 12:58 (3m:29s)	Run
#246	Tests passed: 6546, ignored: 128		Artifacts	No changes	28 Jan 11 12:40 (17m:09s)	Run
#280	Tests passed: 14		Artifacts	No changes	28 Jan 11 17:22 (15m:26s)	Run
#476	Tests failed: 1, passed: 38		Artifacts	No changes	30 Jan 11 12:00 (27m:49s)	Run
#2649	Tests failed: 1, passed: 70	Responsible: [redacted]	Artifacts	No changes	30 Jan 11 12:00 (55m:09s)	Run
#9203	Tests failed: 1, passed: 117	Responsible: [redacted]	Artifacts	No changes	29 Jan 11 12:24 (1h:21m)	Run
#367	Running		Artifacts	No changes	5m:21s left	Stop
#366	Tests passed: 1		Artifacts	No changes	30 Jan 11 11:00 (8m:42s)	Run

ATF test needs some investigation to define responsible persons

Failed builds on plasma at all locations

Responsible: **No one!**

Last build on: 30 Jan 11 05:15

ATF - Regression #4

Responsible: **No one!**

Last build on: 30 Jan 11 13:36

ATF - Regression #2

Responsible: [redacted]

Last build on: 29 Jan 11 13:46

[redacted] - branch - [redacted] ATF - Regression #3 (M3) -
branch

Responsible: **No one!**

Last build on: 30 Jan 11 03:08

ATF trunk - ATF regression all

Responsible: **No one!**

Last build on: 30 Jan 11 05:23

ATF - Regression #1

Responsible: [redacted]

Last build on: 30 Jan 11 12:55

Pressure to deliver and engineering quality...

The Downfall of Agile Hitler

<http://www.youtube.com/watch?v=l1wKO3rID9g>

**“If you are going through hell,
keep going.”**

-- Winston Churchill



Q/A?