Waterfall или Agile

Сибгатуллина Таисия
Технический консультант
Департамент программных решений HP
Россия и Центральная Европа
Taisiya.sibgatullina@hp.com
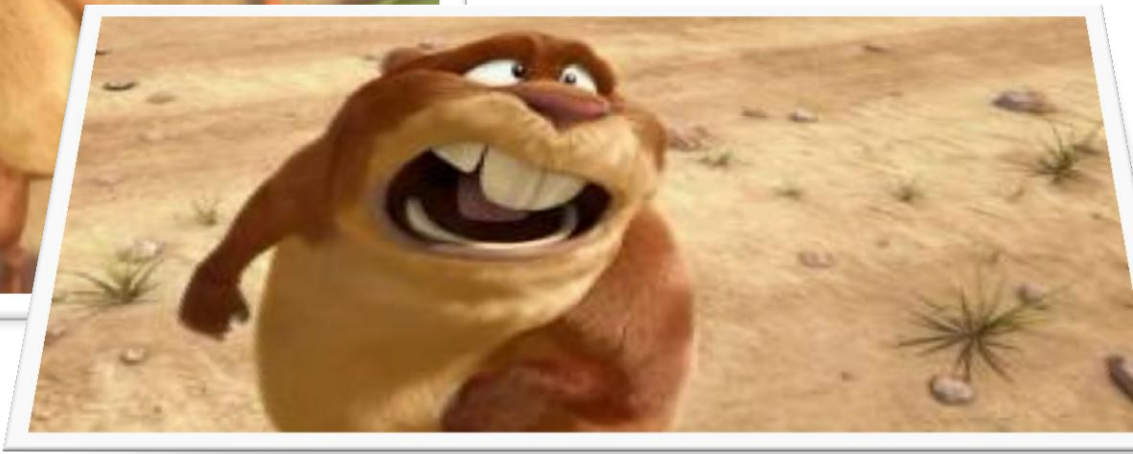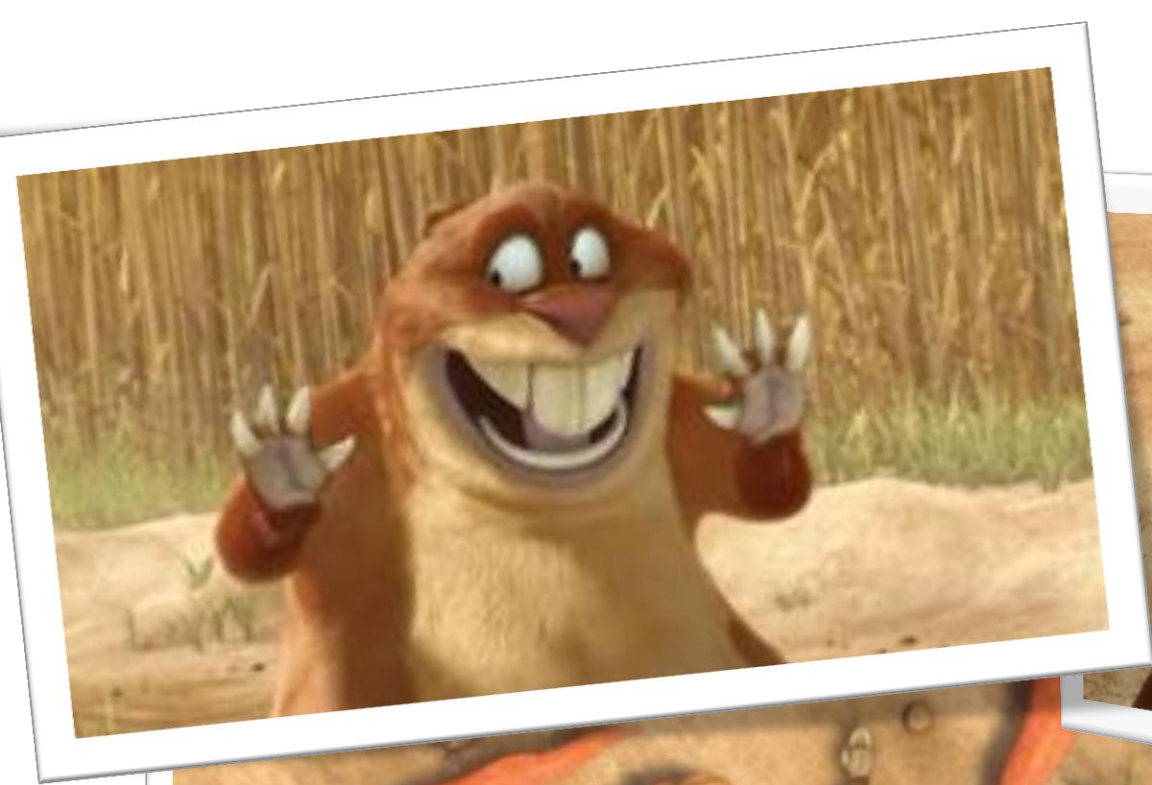
Чья доска круче

Agile проект

Waterfall

Q&A

Ядро HP ALM (HP Quality Center)

Достижение оптимального результата в **бизнесе** с помощью качественных приложений

- Управления требованиями
- Интеграции со средствами разработки
- Планирование, назначение и проведение тестов
- Управление дефектами
- Отчетность по текущему прогрессу и статусу
- Управление релизами и циклами

Активную роль играет взаимодействие и коммуникации между командами QA, разработчиками и бизнес аналитиками в рамках единой среды

Избежание реальных рисков простоя бизнес процессов на стадии тестирования и выявления дефектов в бизнес приложениях

Текущая отчетность позволяет документально оценить степень готовности релиза перед принятием решения о запуске в промышленную эксплуатацию

Поддержка основных игроков от ИТ и бизнеса

Бизнес аналитики

Команды QA

Команды разработки

Модели управления жизненным циклом ПО

- Каскадная
- Итерационная
- Спиральная
- V-Модель

Waterfall

Проект

- Внедрение новой системы
- План 2 года
- Разработка 30 человек
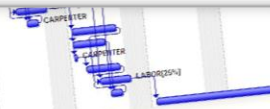- Тестирование 65

Роли

- IT Director
- Руководитель проекта
- Тест мэнеджер
- Дефект менеджер
- Бизнес аналитики
- Тест аналитики
- Тестировщики
- Разработчики

Планирование

План релиза

План релиза

Как управлять

- Ежедневное отслеживание статусов проекта
- Еженедельный доклад IT директору
- Обзор статусов с проектной группой 2 раза в неделю

Отслеживание статусов требований
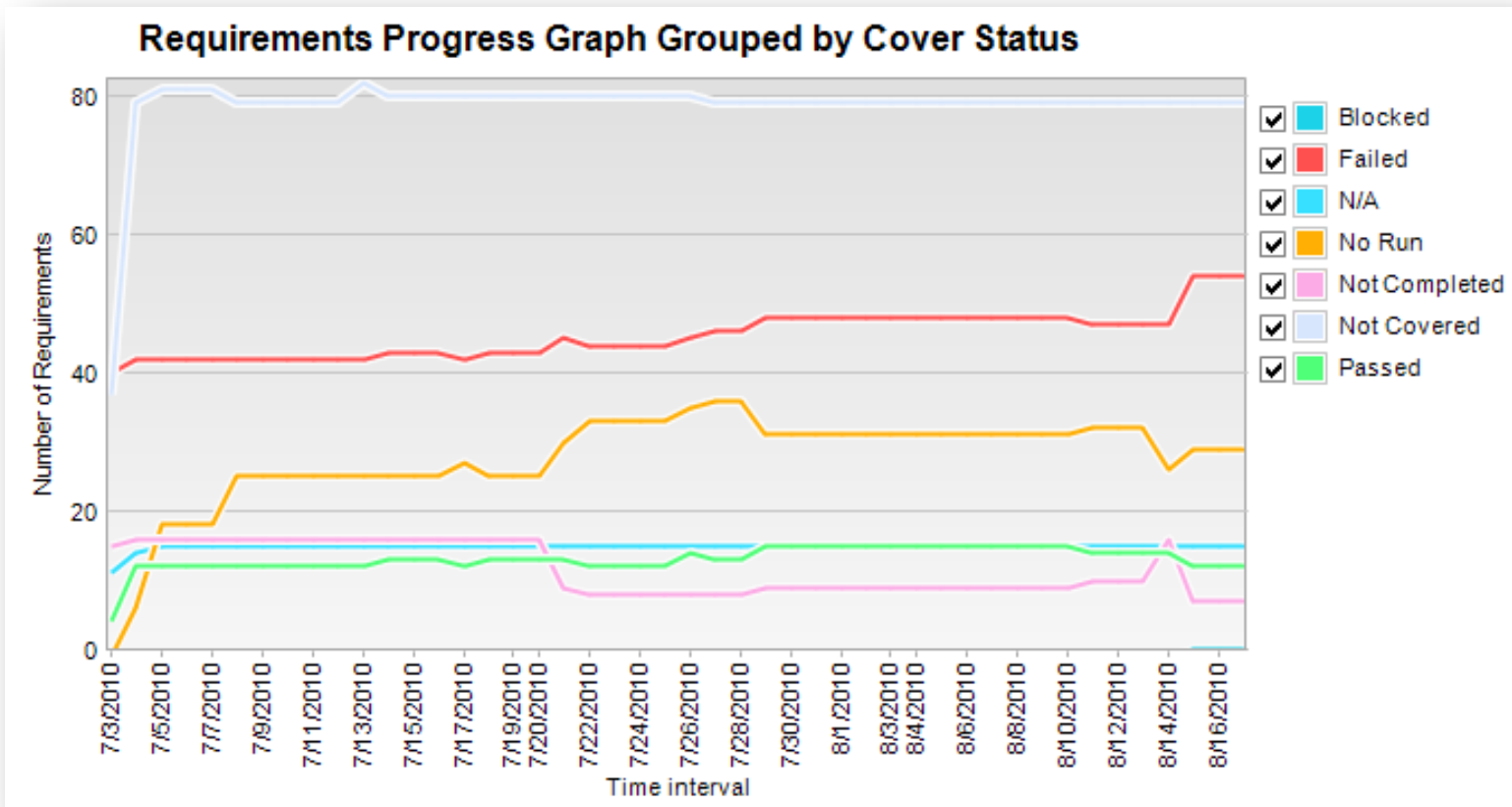
Назначение и управление тестами

Назначени и управление работами
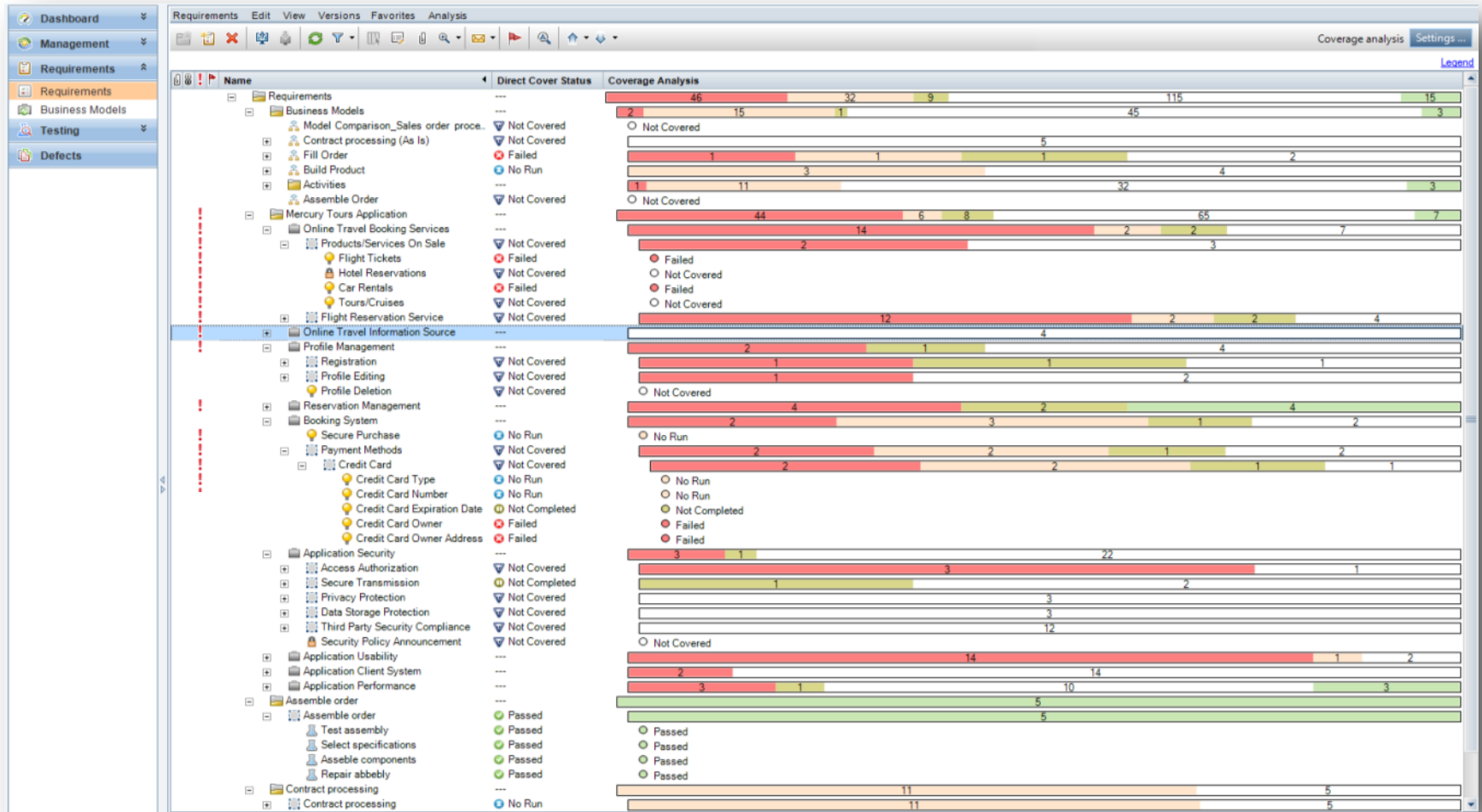
Управление дефектами
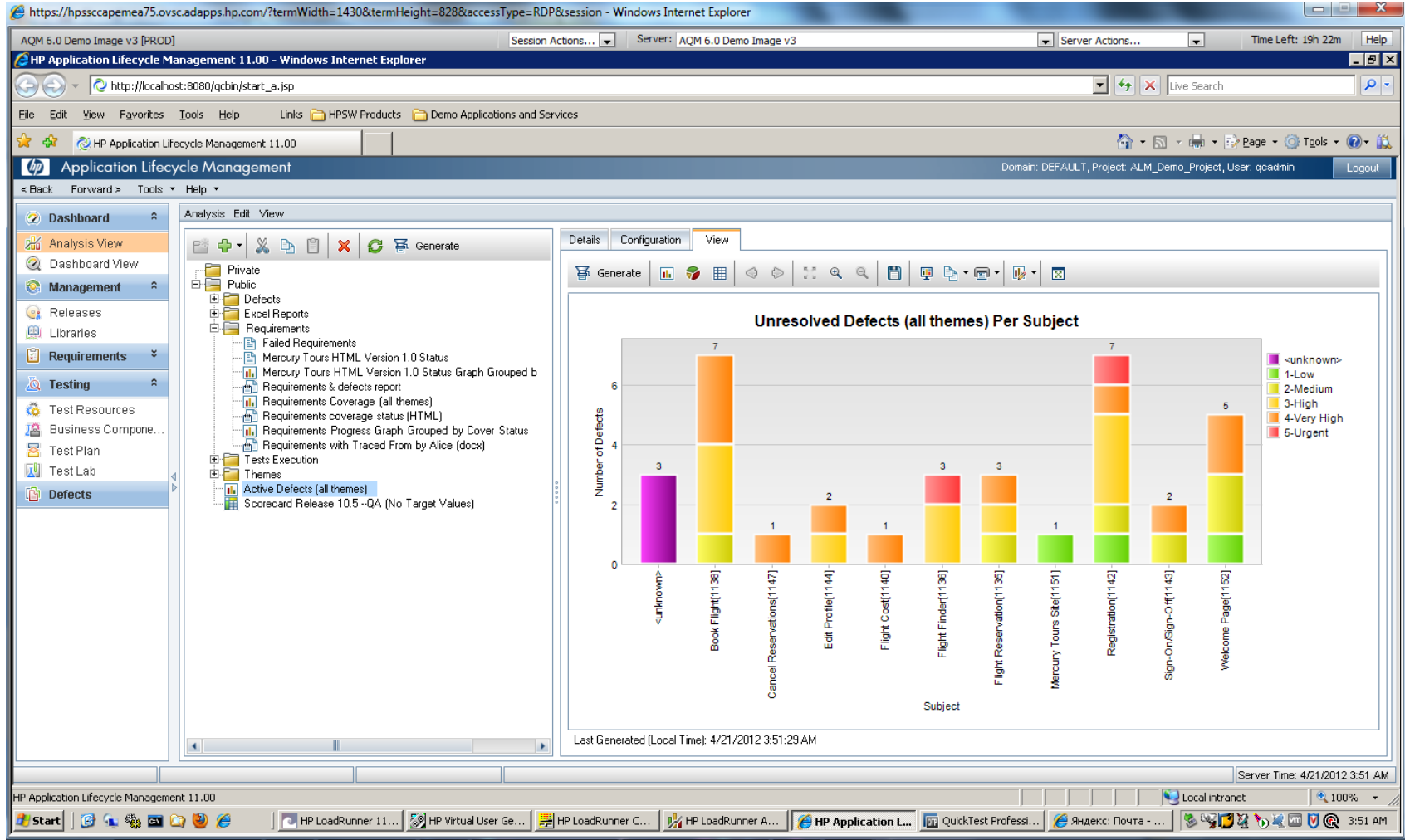
Управление дефектами
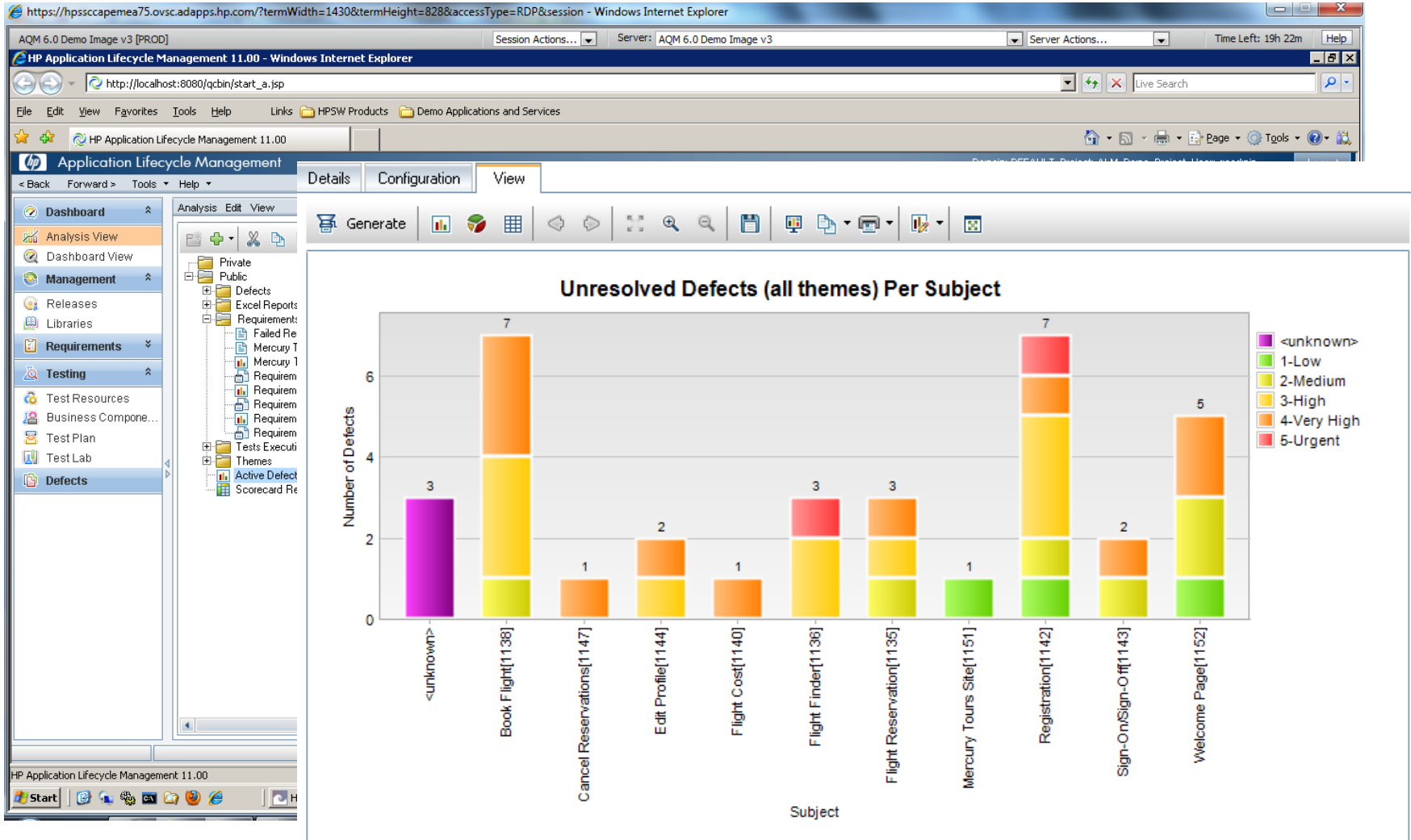
Факторы успеха

❑ Подбирать специалистов под определённые задачи

❑ Чётко ставить задачи

❑ Контроль за выполнением

❑ Прозрачность процесса и конечных целей для всех участиков процеса

❑ .....

ОТЧЁТНОСТЫ в HP ALM

AGILE
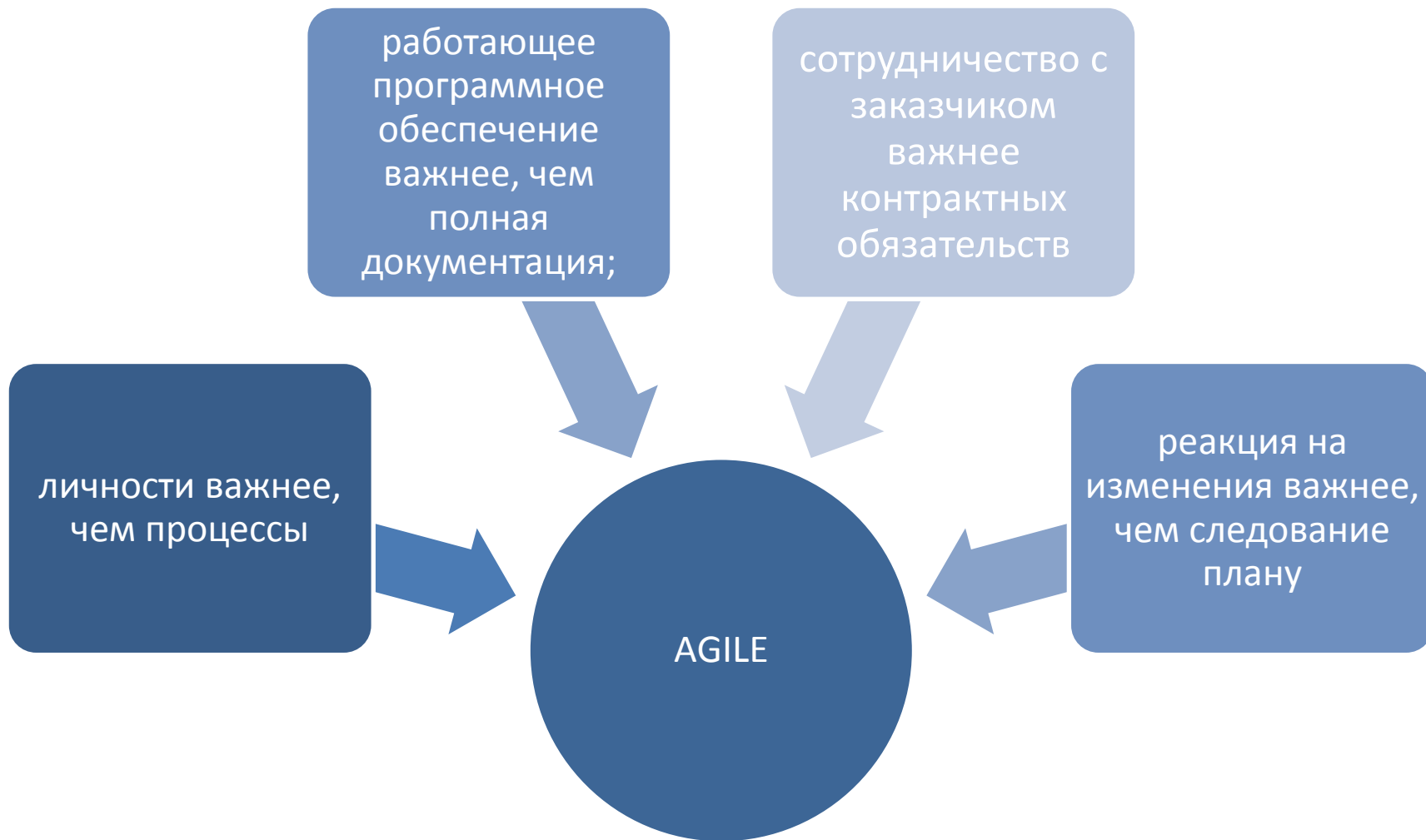
Планирование

HP Software Development
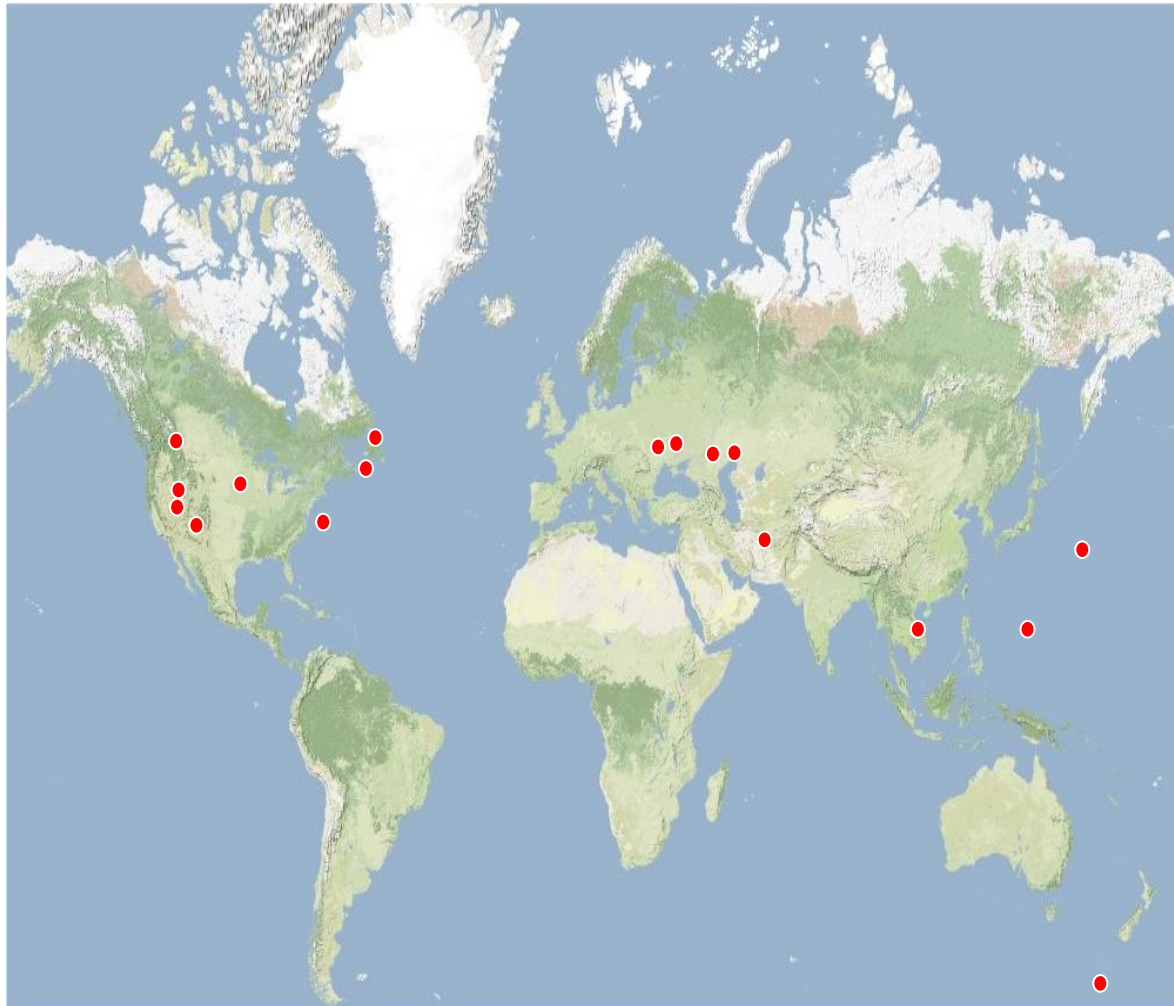
> **> 250 продуктов**

☐ Интернациональная команда

☐ Интеграции

☐ Мощные продукты

☐ Долгосрочные инициативы

Software Type: Commercial of the Shelf Software (COTS)

Уровни тестирования

Unit тестирования

Компонентное
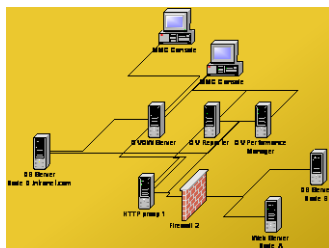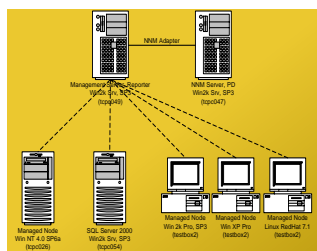
Системное
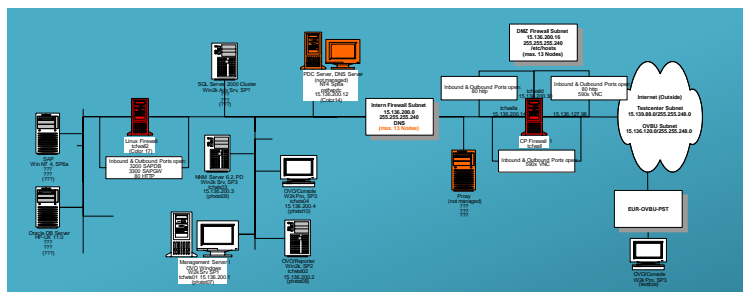
Приёмочное

Agile Accelerator

Features   Read Only ⓘ

Product: **OMi**
Target Release: **9.20**
Current Estimated: 9892 hour(s)
Remaining Effort: 4903 hour(s)
[████████░░░░░░░] 50%
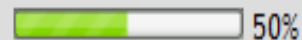
[🕐 Recalc Efforts in QC] Effort values are not up to date in QC.

📊 Release BurnUp   📈 Project Console   🗓 Capacity Tool   📄 Export to Excel
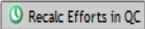
Counts:	#Draft	#Defined	#Scoped	#Progress	#Impl.	#Valid.	#Done	#Rej.	#Total
Theme	8	0	0	9	1	0	1	0	19
Feature	21	1	4	11	4	0	8	0	49
User Story	78	3	3	28	9	0	45	0	166

Progress:	Avg Cur Est	Max Cur Est	Min Cur Est	Σ Org Est	Σ Cur Est	Σ Rem
Theme	520	1680	24	6885	9895	4918
Feature	201	1071	0	5699	9892	4903
User Story	59	334	0	7788	9892	4903

Themeview - Topological View

>> OMi >> 9.20 >> Features

Feedback Help

Features
Read Only

Product: OMi
Target Release: 9.20
Current Estimated: 9892 hour(s)
Remaining Effort: 4903 hour(s)
50%

Recalc Efforts in QC

Release BurnUp Project Console Capacity Tool Export to Excel

Counts:	#Draft	#Defined	#Scoped	#Progress	#Impl.	#Valid.	#Done	#Rej.	#Total
Theme	8	0	0	9	1	0	1	0	19
Feature	21	1	4	11	4	0	8	0	49
User Story	78	3	3	28	9	0	45	0	166

| Progress:	Avg Cur Est	Max Cur Est	Min Cur Est	Σ Org Est	Σ Cur Est	Σ Rem
Theme	520	1680	24	6885	9895	4918
Feature	201	1071	0	5699	9892	4903
User Story	59	334	0	7788	9892	4903

Themeview | Backlogview | Story Linkage | Navigation

Display Options | Req Filter | Defect Filter | Test Filter | Sprint Summary

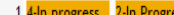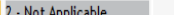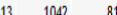Features | User Stories | Efforts | Defects/Tests | Progress, QA / Doc
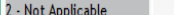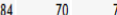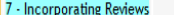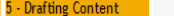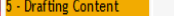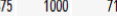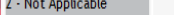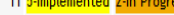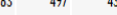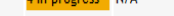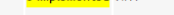
Индикторы статусов

Прогресс

Дефекты и тесты

Name Show full name	B.Pos	Status	QA Status	Doc State	Org.Est.	Cur.Est.	Act.Spt.	Rem.Eff.	Progress	Features / User Stories per State	Linked Defects	Linked Tests
ARCH 02: Internals	1	4-In progress	2-In Progress	2 - Not Applicable	313	1042	816	226	78%	1 2	0 0 0 0 0	No linked Tests
ARCH 04: Platform Decoupling	1	7-Done	3-Done	2 - Not Applicable	384	70	70	0	100%		0 0 0 0 0	No linked Tests
CLIP 01: Integration Enhancements	1	4-In progress	2-In Progress	7 - Incorporating Reviews	62	223	217	6	97%	1	0 0 0 0 0	0 10 0 0 10
SALE 02: Event Stream Correlation	1	4-In progress	2-In Progress	5 - Drafting Content	688	1684	912	772	54%	1 1 1 1	0 0 2 1 3	0 5 0 1 6
SIM 02: Initial Config and Self Monitoring	1	4-In progress	1-Not Started	5 - Drafting Content	475	1000	718	282	72%	1 1 2	0 1 2 0 3	9 11 0 13 33
Темы ...hecks	3	4-In progress	1-Not Started	2 - Not Applicable	38	85	61	24	72%	1 1	No linked Defects	No linked Tests
SIM 02: Auto certificate handling - Onboarding ...	11	5-Implemented	2-In Progress	8 - In QA Review	183	497	432	65	87%	1 3 7	0 0 2 0 2	4 9 0 10 23
Feature ...cate requests		7-Done	2-In Progress	1 - Not Evaluated	0	37	37	0	100%		No linked Defects	No linked Tests
Manual Granting cert Requests		7-Done	2-In Progress	1 - Not Evaluated	0	69	69	0	100%		No linked Defects	No linked Tests
User Story ...nbording OM Agent		4-In progress	N/A	2 - Not Applicable	80	149	88	61	59%		No linked Defects	No linked Tests
Prepare slides		7-Done	N/A	1 - Not Evaluated	12	18	18	0	100%		No linked Defects	No linked Tests
Implement Groovy executor for custom Autogranting		7-Done	1-Not Started	1 - Not Evaluated	0	24	24	0	100%		No linked Defects	No linked Tests
IE: Auto Certificate Handling - Onboarding OM Agent		5-Implemented	N/A	2 - Not Applicable	40	40	36	4	90%		No linked Defects	No linked Tests

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Themeview – Feature Backlog View

| Themeview | Backlogview | Story Linkage | Navigation |

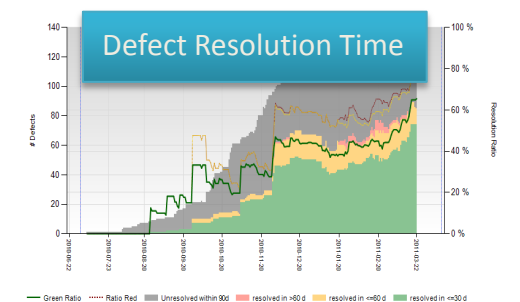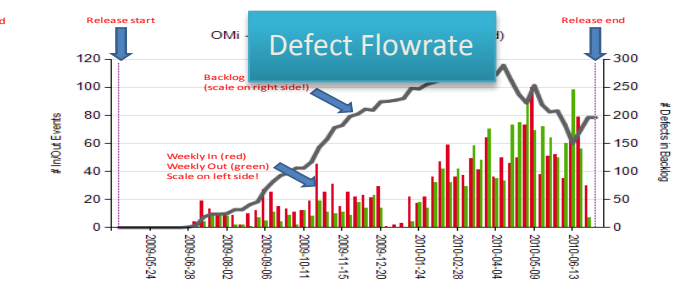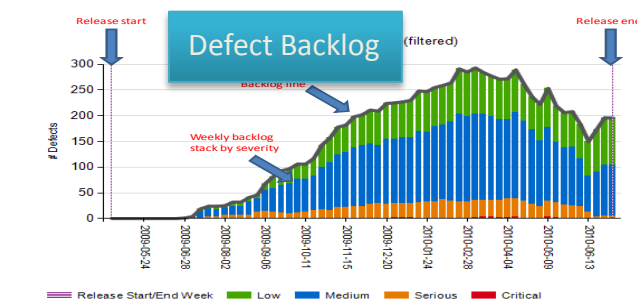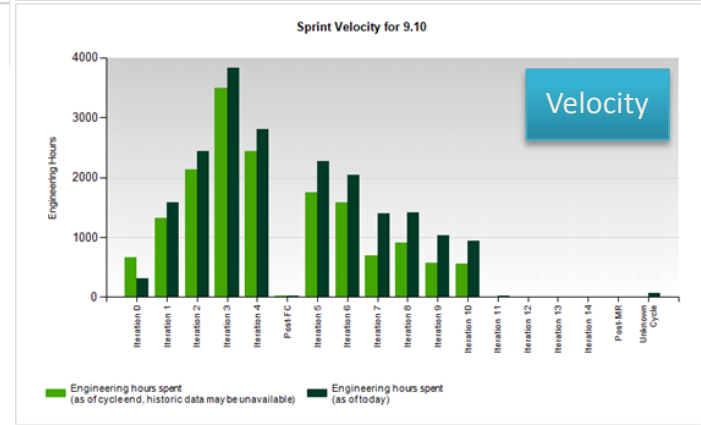| Display Options | Req Filter | Defect Filter | Test Filter | Sprint Summary |

| User Stories | Efforts | Defects/Tests | Progress, QA / Doc |

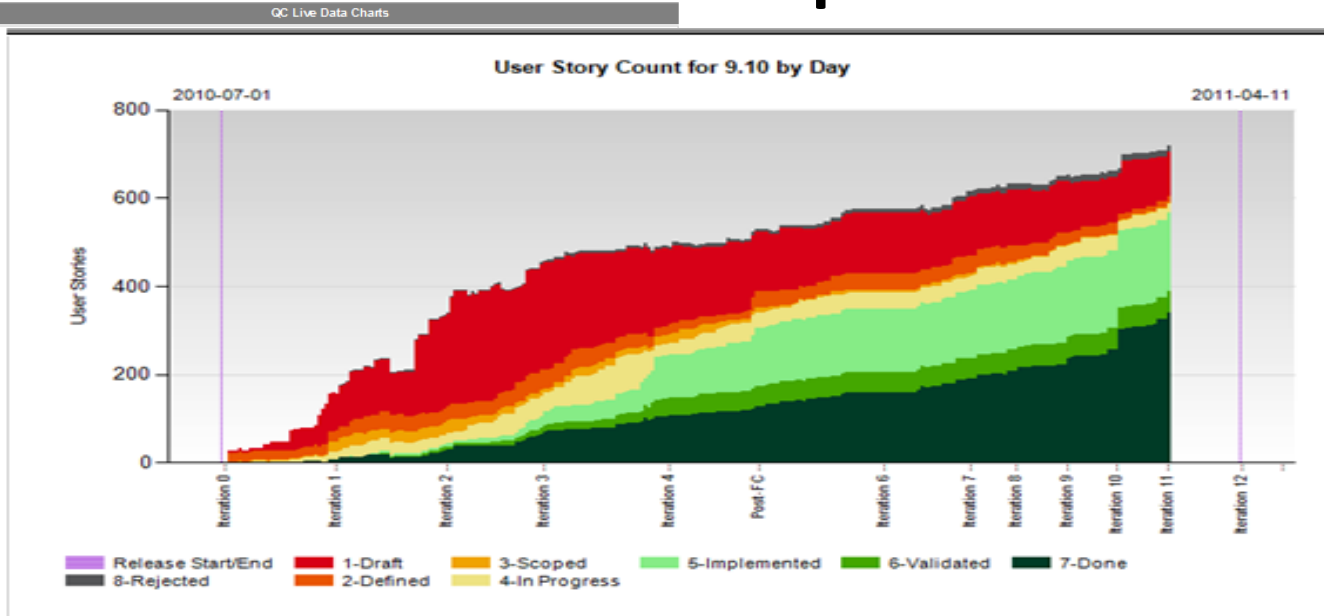| Name	Show full name	B.Pos	Status	QA Status	Doc State	Org.Est.	Cur.Est.	Act.Spt.	Rem.Eff.	Progress	Features / User Stories per State	Linked Defects	Linked Tests
	CLIP 01: Deliver events to Connected Server in …	1	7-Done	3-Done	9 - Done	0	99	99	0	100%	3	0 0 0 0	0 5 0 0 5
	CLIP 01: Northbound bulk API	2	4-In progress	2-In Progress	7 - Incorporating Reviews	62	124	118	6	95%	2	1	No linked Defects	0 5 0 0 5
	SIM 02: Prerequisite checks	3	4-In progress	1-Not Started	2 - Not Applicable	38	85	61	24	72%	1	1	No linked Defects	No linked Tests
	SIM 09: Upload on data processing server	4	4-In progress	2-In Progress	5 - Drafting Content	64	263	234	29	89%	3	0 0 2 0 2	9 0 0 0 9
	ARCH 04: Separate Performance Mgr	5	7-Done	3-Done	2 - Not Applicable	62	70	70	0	100%	4	0 0 0 0 0	No linked Tests
	ARCH 02: Flex4 (Prerequisites and Admin UIs)	6	7-Done	3-Done	2 - Not Applicable	183	512	512	0	100%	6	0 0 0 0 0	No linked Tests
	SALE 02: Event storm	7	7-Done	3-Done	9 - Done	183	351	351	0	100%	3	0 0 2 1 3	0 5 0 1 6
	SIM 08: Simple widgets and status	9	7-Done	3-Done	9 - Done	183	460	450	10	98%	1 3	0 0 1 0 1	1 32 0 5 38
	SIM 08: Drilldown to events	10	7-Done	3-Done	9 - Done	62	110	110	0	100%	4	0 0 0 0 0	0 6 0 0 6
	SIM 02: Auto certificate handling - Onboarding …	11	5-Implemented	2-In Progress	8 - In QA Review	183	497	432	65	87%	1 3 7	0 0 2 0 2	4 9 0 10 23
	ARCH 01: CI Resolver	12	5-Implemented	2-In Progress	9 - Done	183	316	314	2	99%	1 3	0 0 0 0 0	0 1 0 0 1
	ARCH 03: EPI JVM Merge	13	5-Implemented	3-Done	2 - Not Applicable	62	24	24	0	100%	2	0 0 1 0 1	No linked Tests
	ARCH 02: Flex4 (Event Browser)	14	7-Done	3-Done	2 - Not Applicable	155	134	134	0	100%	2	0 0 0 0 0	No linked Tests
	ARCH 01: Event synchronization enhancements	15	7-Done	3-Done	2 - Not Applicable	130	147	147	0	100%	3	0 0 0 0 0	0 12 0 1 12
	SIM 08: Sample Dashboards	17	4-In progress	3-Done	3 - Doc Required	32	63	21	42	33%	2 1 1	0 0 0 0 0	0 5 0 1 6
	SALE 02: Stream-Based Event Correlation Rules	18	4-In progress	1-Not Started	5 - Drafting Content	313	1071	561	510	52%	2 5 2	No linked Defects	No linked Tests
	SALE 02: Event Suppression Rules	18	3-Scoped	1-Not Started	3 - Doc Required	130	84	0	84	0%	2	No linked Defects	No linked Tests
	SIM 09: pre-defined vs custom content	19	4-In progress	1-Not Started	5 - Drafting Content	420	996	586	410	59%	1 1 5 1	0 0 0 0 0	No linked Tests
	SALE 07 (ER): View-based Authorization in Even …	19	4-In progress	1-Not Started	3 - Doc Required	54	95	44	51	46%	2 1	0 0 1 0 1	No linked Tests
	SIM 02: Auto certificate handling - Multiple-S …	20	5-Implemented	2-In Progress	5 - Drafting Content	0	194	165	29	85%	1 1 2	0 1 0 0 1	0 2 0 3 5
	MAN 06 (MUST): Upgrade OMi 9.1x to 9.20	20	1-Draft	1-Not Started	3 - Doc Required	1079	837	136	701	16%	7 1 1	No linked Defects	No linked Tests
	SIM 08: Import and …				3 - Doc Required	62	58	0	58	0%	1 1 1	No linked Defects	2 0 0 0 2

Перетакскиваем задачи

Отчётность метрики

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Отчётность метрики

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The Taskboard

Release Information

Story Summary View

Links to various reports

Cardboard visualization

Status changes via drag & drop

http://rdqctools.deu.hp.com/qualitycenter/taskboard.pl?guid=QCRQ1K6304

Sprint 1 - BTO Quality Center - Taskboard 4.4 ☃ Peter Vollmer (HP Software)

>> HPSW Taskboard Demo >> Release 1 >> Sprint 1

Feedback Help

Sprint 1   Full Modification Permissions

Product: **HPSW Taskboard Demo**
Target Release: **Release 1**
Target Cycle: **Sprint 1**
Current Estimated: 147 hour(s)
64%

Session History

2011-09-02 09:17:14 Task [QCRQ1K6315] has been edited
2011-09-02 09:17:14 Story [QCRQ1K6286] has been refreshed
2011-09-02 09:17:33 Task [QCRQ1K6313] has been edited
2011-09-02 09:17:33 Story [QCRQ1K6286] has been refreshed

Export to Excel

Taskboard | Sprint Planning | Navigation

☑ Story Summary   ☐ Owner Summary   ☐ Linked Defects   Reload Defects

User Story Summary: ☐ QA / Doc Info

B.Pos	User Story	Status	Cur. Est.	Act. Sp.	Rem	Progress	Tasks per State	Linked Defects	Owner	Theme/Feature
1	Edit user story details	2-Defined	20	7	13	35%	1 1 2	[not yet loaded…]	joachim.haecker-becker_hp.com	
2	Edit task details	2-Defined	20	8	12	40%	1 1 1 1	[not yet loaded…]	holger.rode_hp.com	
3	Add new user stories	2-Defined	14	0	14	0%	4	[not yet loaded…]	joachim.haecker-becker_hp.com	
4	Add new Tasks	2-Defined	14	0	14	0%	4	[not yet loaded…]	joachim.haecker-becker_hp.com	
5	View user stories and tasks as board	7-Done	57	57	0	100%	8	[not yet loaded…]	joachim.haecker-becker_hp.com	
6	Move tasks between states	5-Implemented	22	22	0	100%	3	[not yet loaded…]	joachim.haecker-becker_hp.com	
	All User Stories		147	94	53	64%	10 2 3 12	[not yet loaded…]		

Task per State Legend: Draft | Defined | In Progress | Completed

Add User Story   Minimize   Task Order View   Load Defects   Team ▼   Owner ▼   Effort ▼ (Select all)

User Story	Draft	Defined	In Progress	Completed
Edit user story details 2-Defined #1 joachim.haecker- … - Unassigned 35% 20 org 20 est 7 spt 13 rem Add new Task < 1 min ago	Catch and display errors joachim.haecker- … - Unassigned 0% 3 org 3 est 0 spt 3 rem 17 day(s) ago	Javascript actions to re … joachim.haecker- … - Unassigned 0% 4 org 4 est 0 spt 4 rem 17 day(s) ago	Create update form for UI samuel.butz_hp.com - Unassigned 60% 5 org 5 est 3 spt 2 rem < 1 min ago	
			AJAX function for edit u … joachim.haecker- … - Unassigned 50% 8 org 8 est 4 spt 4 rem < 1 min ago	
Edit task details 2-Defined #2 holger.rode_hp.com - Unassigned	Catch and display errors joachim.haecker- … - Unassigned 0%	AJAX function for edit t … joachim.haecker- … - Unassigned 0%	Create update form for UI samuel.butz_hp.com - Unassigned 80%	Javascript actions to re … joachim.haecker- … - Unassigned 100%

Shanghai: Tue 17:20   India: Tue 14:50   Israel: Tue 12:20   Romania: Tue 12:20   Germany: Tue 11:20   GMT/UTC: Tue 09:20   US Pacific: Tue 02:20   Fiddler: Disabled

Доска
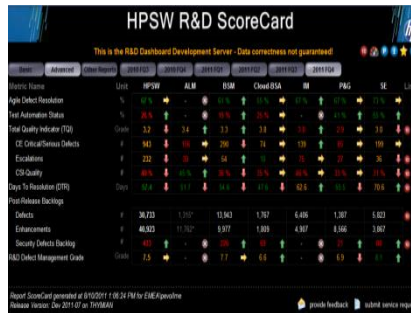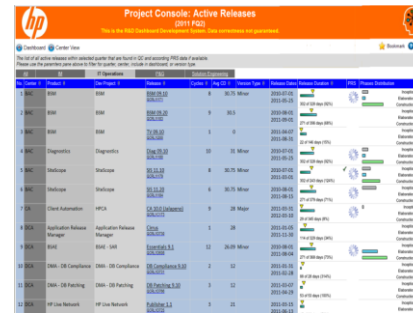
BI Отчетность

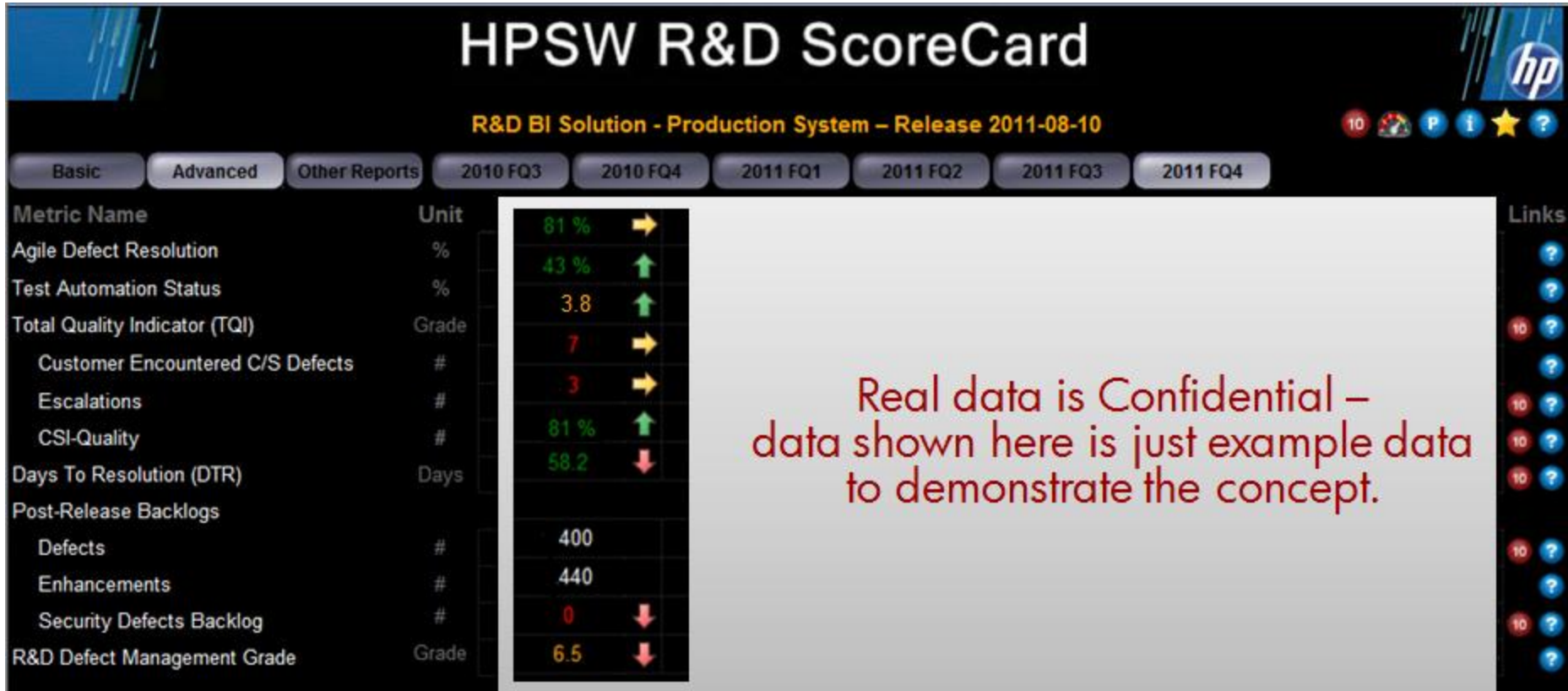Executive ScoreCard   R&D ScoreCard   R&D Консоль   Отчетность заказчикам
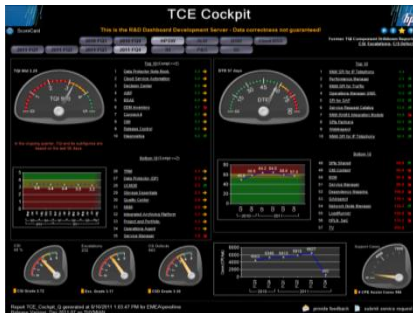
HPSW R&D Система для долгосрочных инициатив

BI Based ScoreCard

Простые вещи

Делай только то что надо сейчас

Делай то, что действительно важно

Разбивай задачи на атомарные

Делай работу над ошибками